George:

Based upon our conversation regarding the relocation of the Defense Intelligence School (DIS) and a review of your concept paper on the same subject, I have, as you requested, summarized the main points of our 23 August discussion below:

- -- The DIS is one of four JCS chartered professional military educational institutions, AFSC, ICAF and NWC being the others, as such, any change in the name, location, mission or function of DIS will require JCS coordination and approval.
- -- The SecDef, based upon the JCS charter, designated the DIRDIA to provide administrative, logistical and personnel support for the DIS, as such, any change in those arrangements will require DIRDIA coordination and approval.
- -- The SecDef, in early 1970s, designated his ASD(I), now DepUnderSecDef (Policy), as executive agent for the DoD Intelligence Career Development Program (ICDP), as such, any change in the program of instruction will require coordination and approval of the DepUnderSecDef (Policy).
- -- The Commandant, DIS, through the DIRDIA, must coordinate any changes in the DIS program of instruction with the heads of the military services and the U&S Commands, as such, the relocation of the school, changes in the masters degree program will require coordination and approval of the military service chiefs and the U&S Commands.
- approved by Congress, however, it has been coordinated and approved by OSD, JCS, HEW and OMB, if any alteration was made in the proposal as currently drafted it will require recoordination and approval by Congress. (House Acmed Services Committee)

NOTE: All of the above may be irrelevant if the SecDef were enthusiastic about the idea of relocation and would be willing to override any objections the JCS, service chiefs, U&S Commands, NFIB, HEW, OMB or the Congress might have.

The DoD argument against the proposal to colocate DIS with NPGS might take this form:

- -- The DIS must relocate -- but where is a DoD problem, not a DCI problem.
- -- The relocation of the DIS outside of the Washington, D.C., area offers no immediate advantages to the DIA or the military intelligence staffs located in Washington, D.C.

- -- The DIS would prefer to remain in the Washington, D.C., area colocated with DIA at its new headquarters building planned for Bolling AFB or colocated with the National Defense University along with the other JCS chartered schools ICAF and NWC.
- -- The DIS would prefer to remain in the Washington D.C., area because the headquarters of Intelligence Community elements, major intelligence research facilities, guest speakers are located and where the majority of the students have traditionally been assigned to after graduation.

The advantages of AFIT over NPGS, as a location for DIS, include:

- -- Larger, more diversified science/engineering and management faculty offering both MA and PhD degrees; an established civilian institutions division closely connected with MIT, CALTECH, OHIO STATE, CASEWESTERN RESERVE, etc.
- -- Colocation with the Air Force Foreign Technology Division (FTD), one of the oldest and largest scientific/technical intelligence organizations within the community, NPGC is not so colocated with a comparable organization.
- -- A regular military flight service to and from Washington, D. C. and Wright-Patterson AFB, Dayton, Ohio, exists allowing convenient and inexpensive service to guest speakers, NPGS does not have a similar service.
- -- Although not colocated with DLI, AFIT does provide language training and the attaches who do receive language training at DLI on the West Coast represent only $\frac{1}{4}$ of the DIS student enrollment and not all of the $\frac{1}{4}$ receive or need language training.
- -- SecDef could direct that AFIT offer a masters degree with an emphasis on S&T intelligence, without relocating DIS at all.

I am convinced that the DCI should be concerned about the quality of the education/training and professional career development of intelligence officers and take the lead in focusing the Intelligence Community's attention on this problem.

Suggested ways of moving the DIS relocation proposal forward include:

- -- DCI could contact the new Chief of Staff of the Air Force, Gen. Lew Allen and suggest the AFIT alternative.
 - Allen as former DIRNSA, DIRNRO, D/DCI/IC, Commander Air Force Systems Command (FTD belongs to Systems Command) and an AFIT sponsored PhD

graduate, might be very interested in this proposal, but I'm certain he will check with Maj. Gen. Brown, AF Intelligence Chief and Lt. Gen. Tighe, USAF DIRDIA and ask their opinions.

-- DCI could form an NFIB Committee on Intelligence Education & Training and the DIS relocation proposal could be the first item of business of the Committee for a report to the NFIB.

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